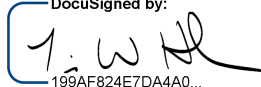


November 8, 2023

To Whom it May Concern,

I am writing this letter of support for the selection of 4C Health as part of the State of Indiana's Certified Community Behavioral Health demonstration grant. North Central Indiana rural communities are facing a pandemic of mental health and substance use treatment needs with limited workforce. Early adoption in our rural communities of the Certified Community Behavioral Health Center model is critical to further enhancing our collective community efforts to meet the needs of residents and in our continued work and partnership with 4C Health.

Respectfully submitted,

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11/08/2023 | 2:56 PM EST

Travis Heishman

Sheriff Fulton County

Fulton County Sheriff's Office